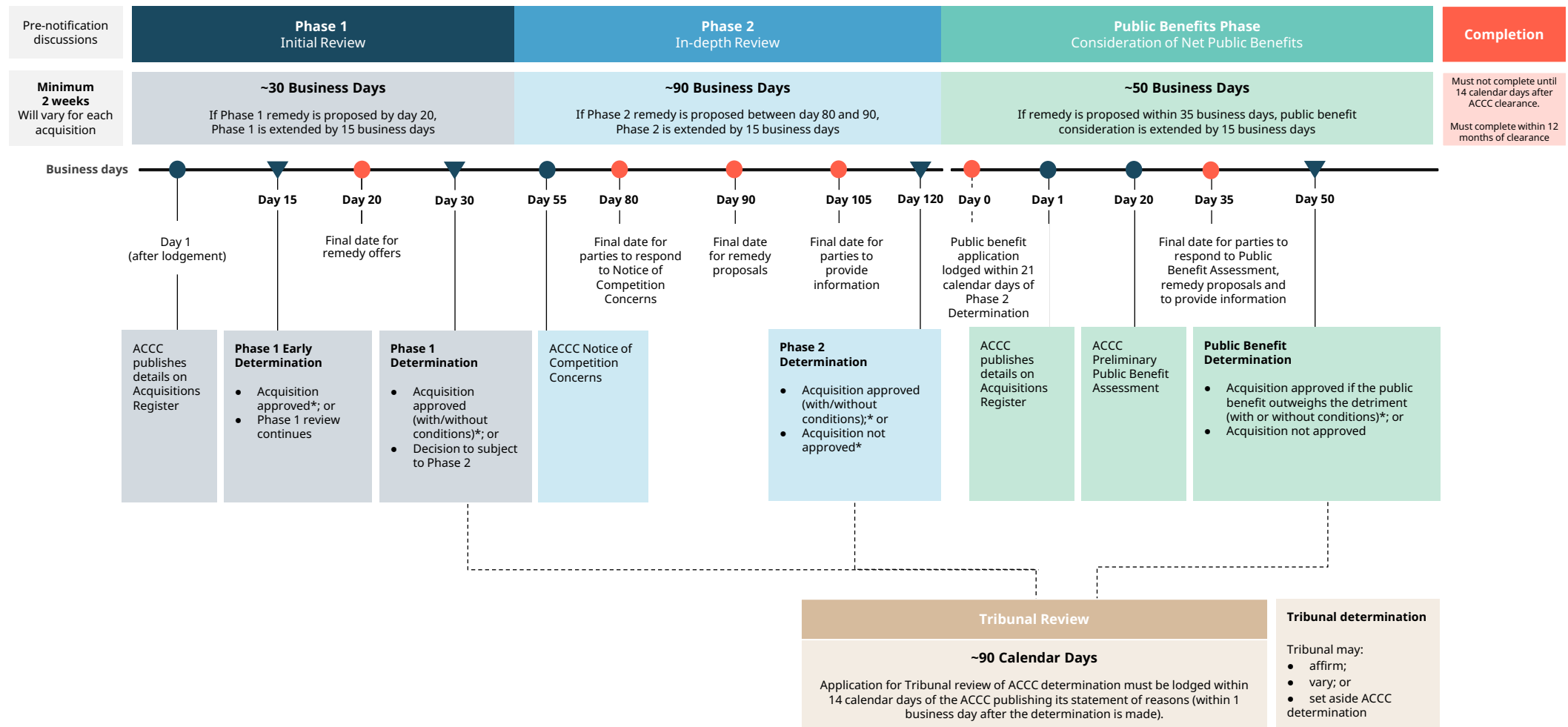


Australian Merger Review Timeline



Note: This timeline is indicative only. Timelines may be paused and may be subject to extension.

Source: ACCC Merger Process Guidelines – Interim version, 3 December 2025, edited by Ashurst to include additional detail.

* A person dissatisfied with an ACCC Determination may apply to the Australian Competition Tribunal for review